

Cumberland School Department

FY 2018

Budget Presentation

May 17, 2017

Major Changes FY17 to FY18 Revenues

FY17 Total Revenues	\$63,893,335
Town Appropriation	\$1,676,172
Town NON MOE Capital	\$385,764
Town Appropriation National Grid Rebate	\$300,000
State Aid	\$1,308,145
Fund Balance (\$1,197,608 - FY17, \$450,000 - FY18)	-\$747,608
Other One Time Revenues (Article 31/Literacy)	-\$285,245
All Other	-\$77,077

Estimated FY18 Budget

\$66,453,486

Major Changes FY17 to FY18 Appropriations

FY17 Total Appropriations	\$63,893,335
Salaries	\$1,794,262
Fringe Benefits (Health Claims)	\$1,000,000
Other Fringe Benefits (Pensions \$129K)	\$268,000
Special Ed Tuitions	\$200,000
Grade 6 Chromes	\$140,000
Technology (Replacements 5 Yr Plan)	\$100,000
Grades 1 - 8 Science & Math	\$121,460
Attrition	-\$200,000
All Other	<u>-\$129,608</u>
	\$67,187,449
Required SC Reductions	<mark>-\$733,963</mark>
Estimated FY18 Budget	\$66,453,486

Budget Drivers

Budget	<u>FY 2008</u>	<u>FY 2017</u>	<u>9 Year Average</u>
Salaries	\$29,409,000	\$35,818,000	2.42%
Pensions	\$3,658,000	\$5,640,000	6.02%
Utilities	\$1,278,000	\$1,241,000	-0.32%
Medical	\$6,487,000	\$6,968,000	0.82%
Special Ed Tuitions	\$2,341,000	\$1,100,000	-5.89%
Charters (<mark>\$125,000</mark>	<mark>\$3,852,000</mark>	<mark>331.29%</mark>
All Other	<u>\$8,114,000</u>	<u>\$9,274,000</u>	1.59%
TOTALS	\$51,412,000	\$63,893,000	2.70%
Excluding Charters And State Pensions	\$47,629,000	\$54,401,000	1.58%
Budget Growth	\$12,481,000		
Pensions Minus	-\$1,982,000		
Charters Minus	-\$3,727,000		
Net Increase	\$6,772,000	\$752,444/per year average	

Projected Future Deficits

	Actual FY2017	Proposed FY2018	Projection FY2019	Projection FY2020	Projection FY2021	Projection FY2022
Revenue	es \$63,893,335	\$66,453,486	\$64,916,866	\$64,583,062	\$64,194,669	\$63,906,703
Appropr	riations \$63,893,335	\$66,453,486	\$68,251,783	\$70,110,098	\$72,086,474	\$73,793,980
Potentia	al Gap \$0	\$0	<mark>-\$3,334,917</mark>	<mark>-\$5,527,036</mark>	<mark>-\$7,891,805</mark>	<mark>-\$9,887,277</mark>
Additior	nal Town Appro	opriation FY19	\$1,743,219 <mark>-\$1,591,698</mark>	\$1,743,219 <mark>-\$3,783,817</mark>	\$1,743,219 <mark>-\$6,148,586</mark>	\$1,743,219 <mark>-\$8,144,059</mark>

School Department Budget Gap FY18 Major Causes

Budget Gap (Major Causes of Budget Gap)

One Time Revenues \$1,500,000 Healthcare Claims \$1,000,000 \$1,400,000 CTA Two Year Contract Salary Increases \$600,000 Teacher Steps By State Law Pensions \$100,000 Tuitions \$200,000 **MS** Chromebooks \$141,000 \$100,000 Computer Replacement Plan District Wide Eureka Math (47), Science Kits (146), Computer/Chromebook Replacements \$340,000 **Unbudgeted Positions In FY17** (TA's, Itinerants, & .5 World Language) \$300,000

\$5,681,000

School Department Budget Gap FY18 Solutions

Significant Budget Solutions

Town 4% Increase in Supt Budget	\$1,676,000		
State Aid	\$1,308,000		
School Fund Balance	\$450,000		
Town Fund Balance For Capital Projects/National Grid Funds	\$686,000		
6 Departmental Defunded Positions	\$300,000		
Durham Contract	\$290,000		
Natural Gas & Electricity	\$100,000		
Attrition/Breakage	\$ <u>200,000</u>		
	\$5,010,000		
Additional Required Adjustments			
10 Desitions (Originally 24 E) CIAls 4 Contified			

10 Positions (Originally 34.5) 6 TA's 4 Certified Other Adjustments

\$445,000 \$226,000

Fund Balance

"A financially sustainable corrective action plan for the Cumberland School Department must be a high priority for the organization... Reliance on a one time revenue solution, such as fund balance to support recurring expenses, is an **unsustainable financial path.**"

- Crystal Martin

Rhode Island Department of Education May 2, 2017 letter to Superintendent Mitchell

Fund Balance Continued

"RIDE will continue to monitor Cumberland's finances and maintain a financial risk assessment level of high for the School Department pending the receipt of a multi-year financial corrective action plan approved by all stakeholders in the Cumberland budgeting process."

- Crystal Martin

Rhode Island Department of Education May 2, 2017 letter to Superintendent Mitchell

What was included in our initial budget submission?

In our initial submission to the school committee we were anticipating the need to do the following to balance the budget:

- Cut 34.5 positions (13 support staff and 21.5) certified staff)
- ELL reorganization at Ashton School
- No new Chromebooks and carts
- No capital repairs

What has changed?

- We are receiving and additional \$450,000 in state aid (\$1.3 million).
- The town has promised the school department \$300,000 in energy savings from National Grid.
- The town has promised to make our master lease payments totalling \$400,000.
- As a result, we are anticipating eliminating 10 positions instead of the 35.3 we first anticipated.
- However, there is still a shortfall of approximately \$700,000.

Important Questions to Consider

- How does this budget continue the growth and innovation in the district?
- Who absorbs the work of our employees whose positions are being?
- Looking ahead, what happens when we have projected deficits in the millions over the next several years?
- What is the plan to increase funding to move us from having the lowest per pupil spending of any district in the state?

Next Steps

- We will be making recommendations to the school committee to make up the \$700,000 shortfall.
- We will continue the 3 pronged approach that we set out to do at the beginning of the budget process:
 - 1. Continue to look for efficencies within the school department.
 - 2. Work with the town on a long range plan to generate more funding for the school system.
 - 3. Continue to work on legislation that will provide charter school tuition relief to Cumberland.